### ST ANDREWS VESTRY RETREAT FEBRUARY 25, 2023

**Bill Ricketts** 

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# STRATEGIC PLAN

Environmental Scan Mission, Vision, Core Values Goals and Strategies Organizational Structure

## Introduction

A strategic plan is necessary for St Andrews Episcopal Church (SAEC) to full fill its vision.

This short presentation will cover how SAEC strategic plan will be developed over the next year.

The Big Picture



## Elements of Effective Strategic Planning

**Create Our Mission** 

**Define Our Vision** 

Set Our Core Values

**Develop Goals & Objectives** 

**Implement Strategies** 

**Outline Our Approach** 

Get Down to Tactics



#### 2/25/2023

## Proposed SAEC Strategic Plan format

- 1. Introduction
- 2. Organizational Mission, Vision, Values
- 3. Environment Scan
- Goals, Planned Accomplishments, and Strategies
  (1 5 years)
- 5. Monitoring and Review Process
- 6. Annual Plan
- 7. Attachments (Appendices)

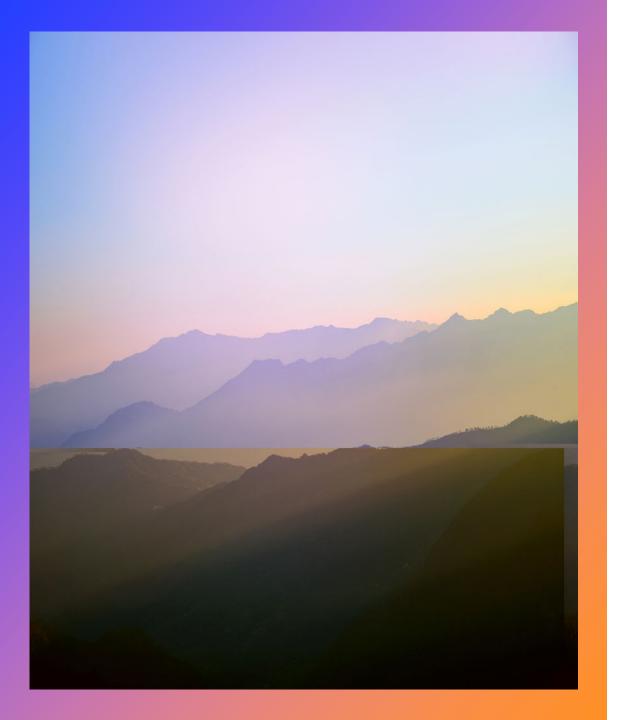


# MISSION, VISION, AND VALUES

Setting the Vision

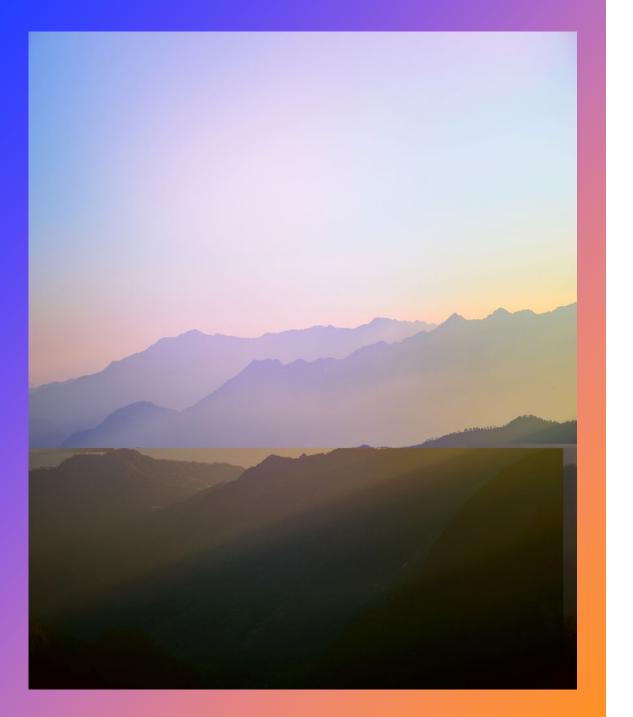
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The way to get started is to quit talking and begin doing.

Walt Disney



#### Mission Statement: We will start this process today Community Vision Needs to be developed Guiding Values and Principles Needs to be developed Organizational Structure Draft presented today



**Collecting the Data** 

## **Environmental Scan**

Reviewing the works of SAEC committees, i.e., Parish Profile, Rector Search, Renewal Works Surveys Part 1 & 2, Bylaws, Policy and Procedures, and other documentation.

Data to still be collected: SWOT/GAP analysis, Parish Focus Groups (?), Parish-wide surveys(?).

**Discussions with SAEC Ministries** 



#### Renewal Works Findings 2019 Demographics

Ages	SAEC	Episcopal Norm	All Churches
50 +	80%	77%	50%
30 - 49	16%	20	39
19 - 29	3%	3%	10%

#### Renewal Works Findings 2019 Spiritual Continuum Profile

Spiritual Continuum	SAEC	Episcopal Norm	All Churches
Exploring	10%	18%	9%
Growing	53%	53%	40%
Deeping	30%	24%	26%
Centered	7%	5%	24%

#### Renewal Works Findings 2019 Faith in Action

Spiritual Continuum	SAEC	Episcopal Norm	All Churches
Attendance at Principal Service	85%	73%	89%
Satisfaction with Principal Service	61%	60%	60%
Small Group (1 – 2x monthly)	45%	37%	50%

#### Renewal Works Findings 2019 Satisfaction (Church's Role in Spiritual Growth)

% Extremely or Very Satisfied	SAEC	Episcopal Norm	All Churches
Total	37%	46%	47%
Exploring	33%	31%	35%
Growing	35%	45%	50%
Deepening	36%	55%	51%

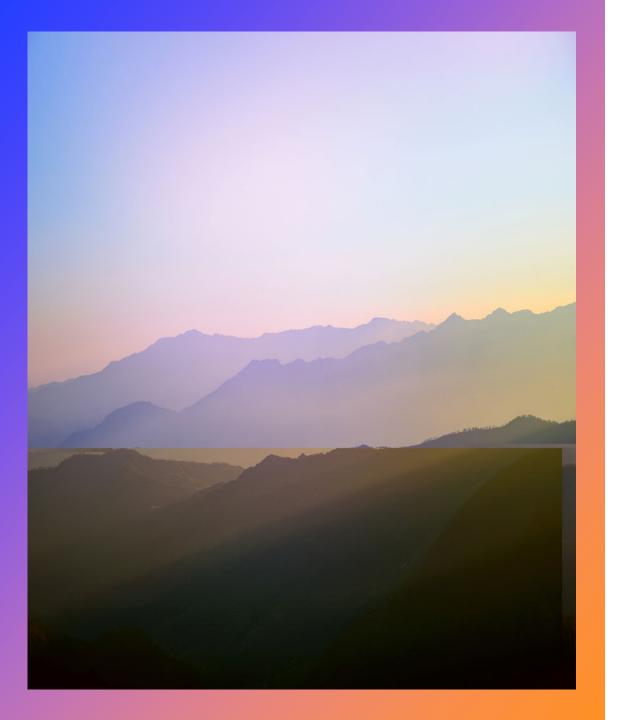
## **GOALS AND STRATEGIES**

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**Tactical Planning** 



Setting 1- to 5-year Goals & Objectives Corresponding Strategies Tactical plans Monitoring and review

# ORGANIZATIONAL STRUCTURE

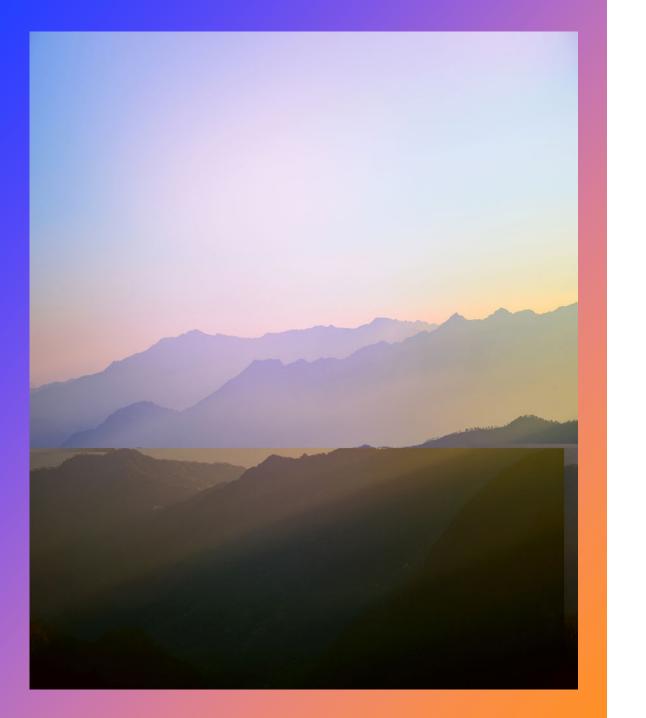
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**Tactical Planning** 

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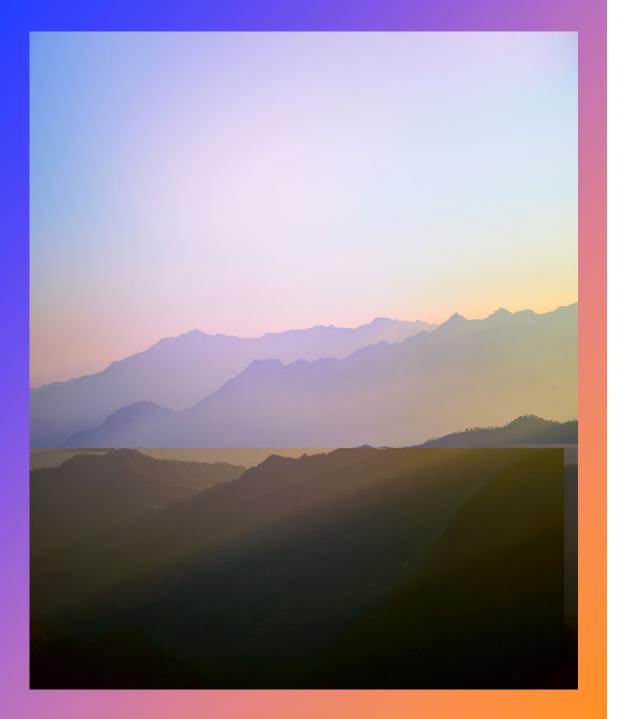
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Proposed Organizational Chart Presented this afternoon Purpose is to have increased communication between ministries and vestry

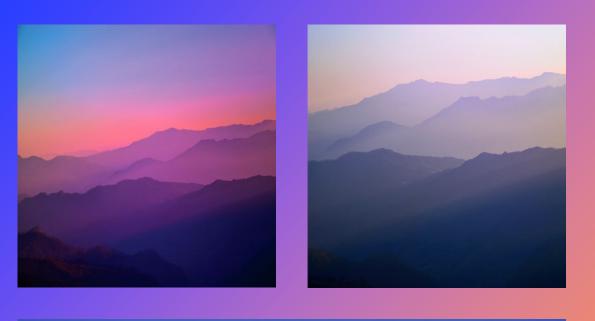
## **Proposed Timeline**

Mission Statement Organizational Vision and Values First Reading & Second Reading	Environmental Scans SWOT/GAP analysis Bylaws review Policy & Procedures First Reading & Second Reading	Goals and Strategies Tactical Plans First Reading & Second Reading	Strategic Plan First Reading & Second Reading	Vestry Approval of Strategic Plan
April 2023	June 2023	September 2023	November 2023	January 2024
May 2023	July 2023	October 2023	December 2023	



#### **Call to Action**

- 1. Refine/finalize Mission statement
- 2. Refine/finalize Vision/Values statements
- 3. Finalize org chart, sync with Bylaws
- 4. Finalize the prioritized gap/swot analysis





## Summary

The time frame is of course flexible, and a year seems like a long time, but it will go fast.

Suggestion: Vestry appoints a strategic/long-range planning committee.



## THANK YOU

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