ST ANDREWS VESTRY RETREAT FEBRUARY 25, 2023

Bill Ricketts

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STRATEGIC PLAN

Environmental Scan Mission, Vision, Core Values Goals and Strategies Organizational Structure

Introduction

A strategic plan is necessary for St Andrews Episcopal Church (SAEC) to full fill its vision.

This short presentation will cover how SAEC strategic plan will be developed over the next year.

The Big Picture



Elements of Effective Strategic Planning

Create Our Mission

Define Our Vision

Set Our Core Values

Develop Goals & Objectives

Implement Strategies

Outline Our Approach

Get Down to Tactics



2/25/2023

Proposed SAEC Strategic Plan format

- 1. Introduction
- 2. Organizational Mission, Vision, Values
- 3. Environment Scan
- Goals, Planned Accomplishments, and Strategies
 (1 5 years)
- 5. Monitoring and Review Process
- 6. Annual Plan
- 7. Attachments (Appendices)

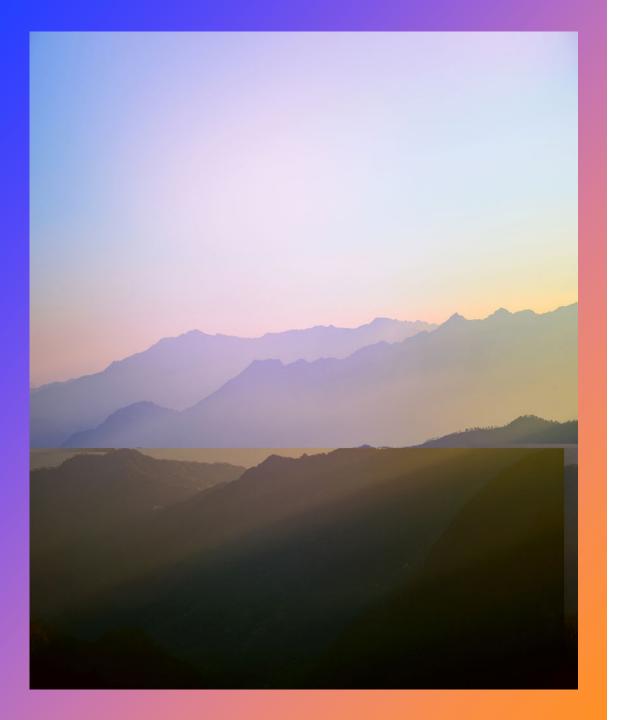


MISSION, VISION, AND VALUES

Setting the Vision

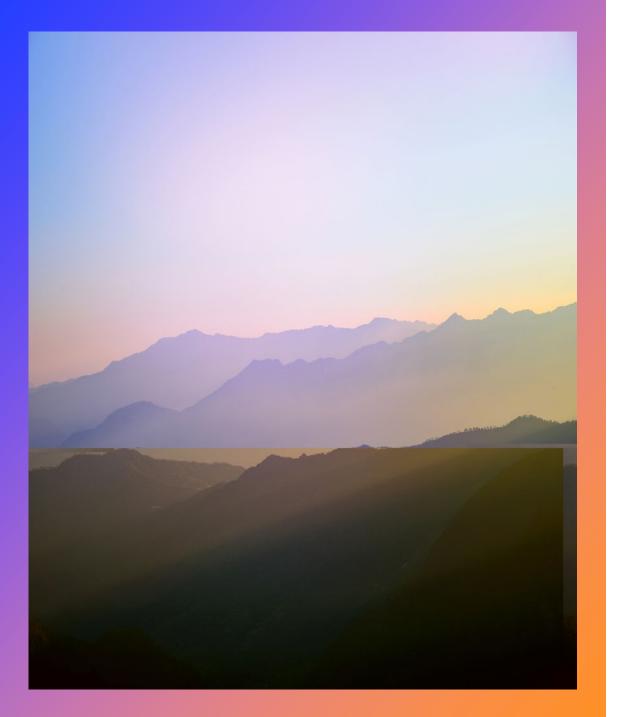
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The way to get started is to quit talking and begin doing.

Walt Disney



Mission Statement: We will start this process today Community Vision Needs to be developed Guiding Values and Principles Needs to be developed Organizational Structure Draft presented today



Collecting the Data

Environmental Scan

Reviewing the works of SAEC committees, i.e., Parish Profile, Rector Search, Renewal Works Surveys Part 1 & 2, Bylaws, Policy and Procedures, and other documentation.

Data to still be collected: SWOT/GAP analysis, Parish Focus Groups (?), Parish-wide surveys(?).

Discussions with SAEC Ministries



Renewal Works Findings 2019 Demographics

| Ages | SAEC | Episcopal Norm | All Churches |
|---------|------|----------------|--------------|
| 50 + | 80% | 77% | 50% |
| 30 - 49 | 16% | 20 | 39 |
| 19 - 29 | 3% | 3% | 10% |
| | | | |

Renewal Works Findings 2019 Spiritual Continuum Profile

| Spiritual Continuum | SAEC | Episcopal Norm | All Churches |
|---------------------|------|----------------|--------------|
| Exploring | 10% | 18% | 9% |
| Growing | 53% | 53% | 40% |
| Deeping | 30% | 24% | 26% |
| Centered | 7% | 5% | 24% |

Renewal Works Findings 2019 Faith in Action

| Spiritual Continuum | SAEC | Episcopal Norm | All Churches |
|--|------|----------------|--------------|
| Attendance at Principal Service | 85% | 73% | 89% |
| Satisfaction with Principal Service | 61% | 60% | 60% |
| Small Group (1 – 2x monthly) | 45% | 37% | 50% |

Renewal Works Findings 2019 Satisfaction (Church's Role in Spiritual Growth)

| % Extremely or Very Satisfied | SAEC | Episcopal Norm | All Churches |
|----------------------------------|------|----------------|--------------|
| Total | 37% | 46% | 47% |
| Exploring | 33% | 31% | 35% |
| Growing | 35% | 45% | 50% |
| Deepening | 36% | 55% | 51% |

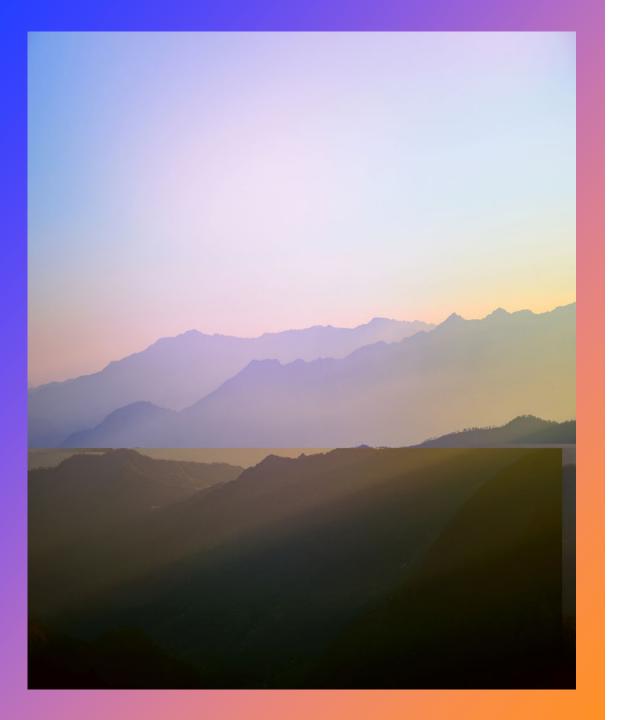
GOALS AND STRATEGIES

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Tactical Planning



Setting 1- to 5-year Goals & Objectives Corresponding Strategies Tactical plans Monitoring and review

ORGANIZATIONAL STRUCTURE

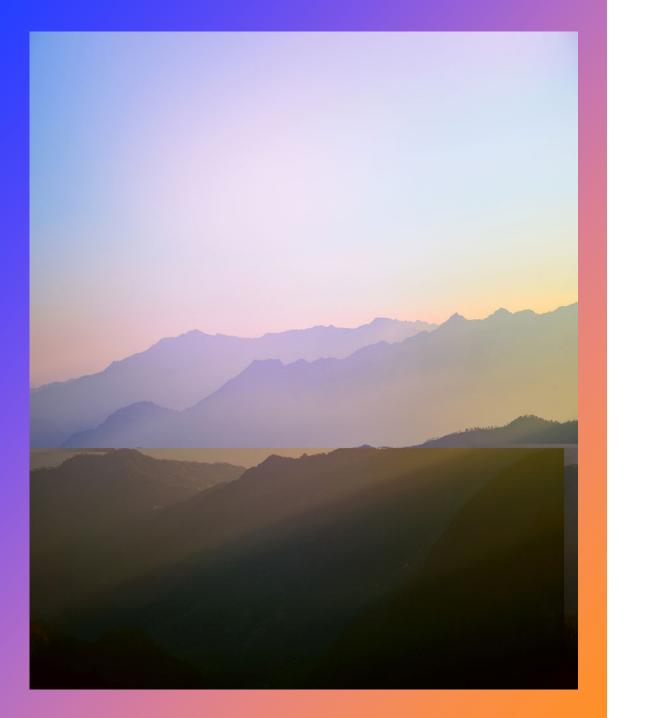
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Tactical Planning

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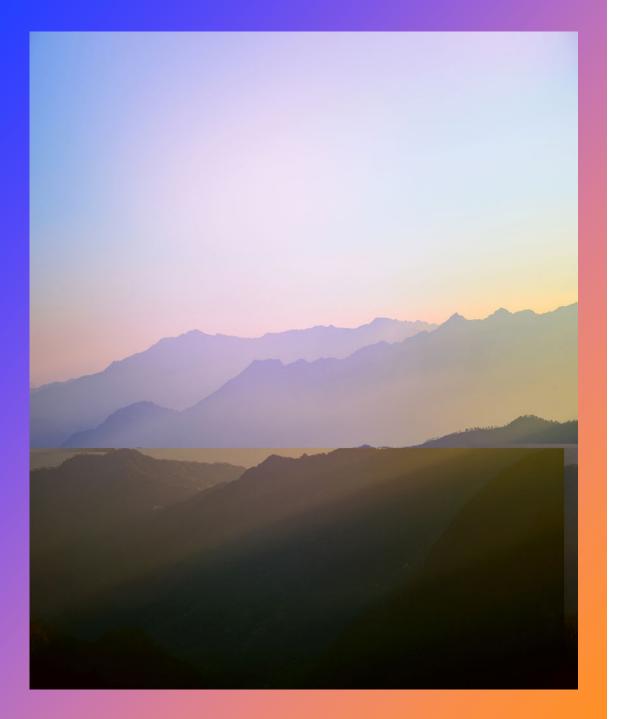
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Proposed Organizational Chart Presented this afternoon Purpose is to have increased communication between ministries and vestry

Proposed Timeline

| Mission Statement Organizational Vision and Values First Reading & Second Reading | Environmental Scans SWOT/GAP analysis Bylaws review Policy & Procedures First Reading & Second Reading | Goals and Strategies Tactical Plans First Reading & Second Reading | Strategic Plan First Reading & Second Reading | Vestry Approval of Strategic Plan |
|---|---|---|---|--------------------------------------|
| April 2023 | June 2023 | September 2023 | November 2023 | January 2024 |
| May 2023 | July 2023 | October 2023 | December 2023 | |



Call to Action

- 1. Refine/finalize Mission statement
- 2. Refine/finalize Vision/Values statements
- 3. Finalize org chart, sync with Bylaws
- 4. Finalize the prioritized gap/swot analysis





Summary

The time frame is of course flexible, and a year seems like a long time, but it will go fast.

Suggestion: Vestry appoints a strategic/long-range planning committee.



THANK YOU

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